Police, Fire & Crime Panel Report
October 2021

Risk and Resource Model

In North Yorkshire, the statutory Integrated Risk Management Plan (IRMP) is now known as the Risk and Resource Model (RRM). Panel will be aware that the current IRMP, known as the Community Safety plan, which predates the transfer of governance, was due to expire this year. This has now been extended until September 2022 (see Decision Notice 11/2021) for the reasons set out in this paper.

Background

The Fire and Rescue National Framework for England 2018 sets out the requirement that each fire authority must produce an Integrated Risk Management Plan (IRMP) to cover at least a three-year period and be reviewed and revised as often as it is necessary.

An IRMP must:

- reflect up to date risk analyses including an assessment of all foreseeable fire and rescue related risks;

- demonstrate how prevention, protection and response activities will best be used to prevent fires and other incidents and mitigate the impact of identified risks on its communities;

- outline required service delivery outcomes including the allocation of resources for the mitigation of risks;

- set out a management strategy and risk-based programme for enforcing the provisions of the Regulatory Reform (Fire Safety) Order 2005;

- reflect effective consultation throughout its development and at all review stages with the community, the workforce and representative bodies and partners;

- be easily accessible and publicly available.

In March, Panel were briefed on the development of and methodology for the Community Risk Profile (CRP) that would create the basis of the new Risk and Resource Model. It was planned that the Resource model would be completed in June and consulted upon alongside the Fire and Rescue Plan.

Status

In June initial resourcing proposals to mitigate the CRP were presented to the Commissioner. However, on the recommendation of the then Chief Fire Officer, the Commissioner was not satisfied that the quality and extent of the available data was sufficiently robust to underpin the resource options for the RRM. Resourcing issues that arose as a result of the pandemic, alongside limited availability of some data, meant that the Commissioner felt there was a risk that decisions

could be made on incomplete and/or sub-optimal data. It was determined that further time should be given to arrive at resource options which the Chief Fire Officer can recommend to the Commissioner and which can, in turn, form the basis of public consultation.

In determining what this extension should be, it was considered that running a consultation on the RRM that overlapped with the Fire and Rescue Plan consultation would confuse the public. Following this, the Commissioner will be consulting the public on his precept proposals over Christmas and we then enter the pre-election period in March in the run up to Local Authority elections.

It is now intended that the Resource Model will be completed ready for a consultation to launch following the May 2022 elections, with the new RRM being in place by the end of September 2022.

Delivery Plan

The resourcing issues have now been resolved and further capacity added by forming an operational transformation team for a fixed period to lead and deliver the resource model and a wider change programme that has been identified through the RRM process.

The new team consists of an Area Manager, Group Manager and Station Manager from NYFRS, supported by a Programme Manager, Project Manager, Business Analyst, Data Analyst and Data Modeller from within Enable North Yorkshire.

The Community Risk Profile is being refreshed and its output quality assured. It is intended that all resourcing options will have been modelled and validated and draft proposals completed early in the New Year, with final resourcing options for consultation being complete and the consultation ready to launch by the middle of May 2022.

The consultation will then run for 12 weeks, completing in the middle of August, with the final RRM published by the end of September.